

# **Mopani District Municipality**



## **First Quarter Performance Report – Non Financial Performance September 2015**

Financial Year 2015-2016

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## 1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Mopani District Municipality. It is in compliance with section 46 of the Municipal Systems Act No 32 of 2000. The information contained within this report will be used to populate the quarterly report. Section 46 of the Municipal Systems Act requires the following from municipalities to report on in the quarterly and annual performance report:

- ▶ Performance of the municipality and each external service provider<sup>1</sup>
  - Quarterly and annual performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP contains the objectives and indicators as per the Municipal IDP as well as nationally prescribed General indicators<sup>2</sup>. The SDBIP<sup>3</sup> for 15/16 was developed to reflect **cumulative performance**, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- ▶ Comparison of performance against set targets and performance in previous financial year
  - Calculations to calculate the variance between actual quarterly performance and baseline (previous financial year) performance are included for each KPI.
  - Comparisons of performance against quarterly targets are highlighted in the form of colours based on scores which were calculated using an automated system adapted to comply with the Mopani District Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

**Table 1: Scores and colours**

Colour code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	66%
Below average	2 -2.99	66.7%	99.9%
Achieved target	3 -3.99	100%	132%
Achieved/ exceeded target	4 -4.99	133%	166.9%
Outstanding	5+	167.0%	+

- ▶ Measures taken to improve performance
  - Corrective action is included for each KPI
  - Section on improvement from challenges in previous financial year's quarterly Report as per the Annual Performance Report from the previous financial year

<sup>1</sup> 1 External Service Provider is defined in Section 1 of the Municipal Systems Act as an external mechanism referred to in section 76 (b) which provides a municipal service on behalf of a municipality. The meaning of 'external service provider' is synonymous with Entity. Mopani District Municipality does not currently have any entity that provides municipal services on behalf of the municipality, therefore it is not required to include such a report in the report.

<sup>2</sup> Act 32, 2000: Municipal Systems Act Section 43 and Regulation 796: Municipal Planning and Performance Management Regulations, 2001

<sup>3</sup> Service Delivery and Budget Implementation Plan

## 2. Components of the Annual Performance Report

The following is reported on:

- Overview of municipal performance
- SDBIP Non-financial performance
- SDBIP Project Implementation
- General KPIs
- SDBIP Budget Statement Components
- Challenges and Recommendations
- Progress on Annual Report 14/15
- Approval of this Report

## 3. Overall Municipal Performance

Overall Municipal Performance is calculated from all the indicators and projects applicable to the municipality as measured through its performance management system. The indicators and projects are collected into scorecards for General Indicators, Indicators contained in the IDP for 15/16, SDBIP. There are indicators that have zero weighting (0W), and they are not scored due to the fact that it is not the reporting period. Overall Organizational Performance achieved a score of **1.44 (48.1)** reflecting a decline in performance as compared to the previous financial year first quarter score of **2.16 (72.14%)**. A graphical and breakdown of performance is as below. More information is provided in the monthly departmental reports.

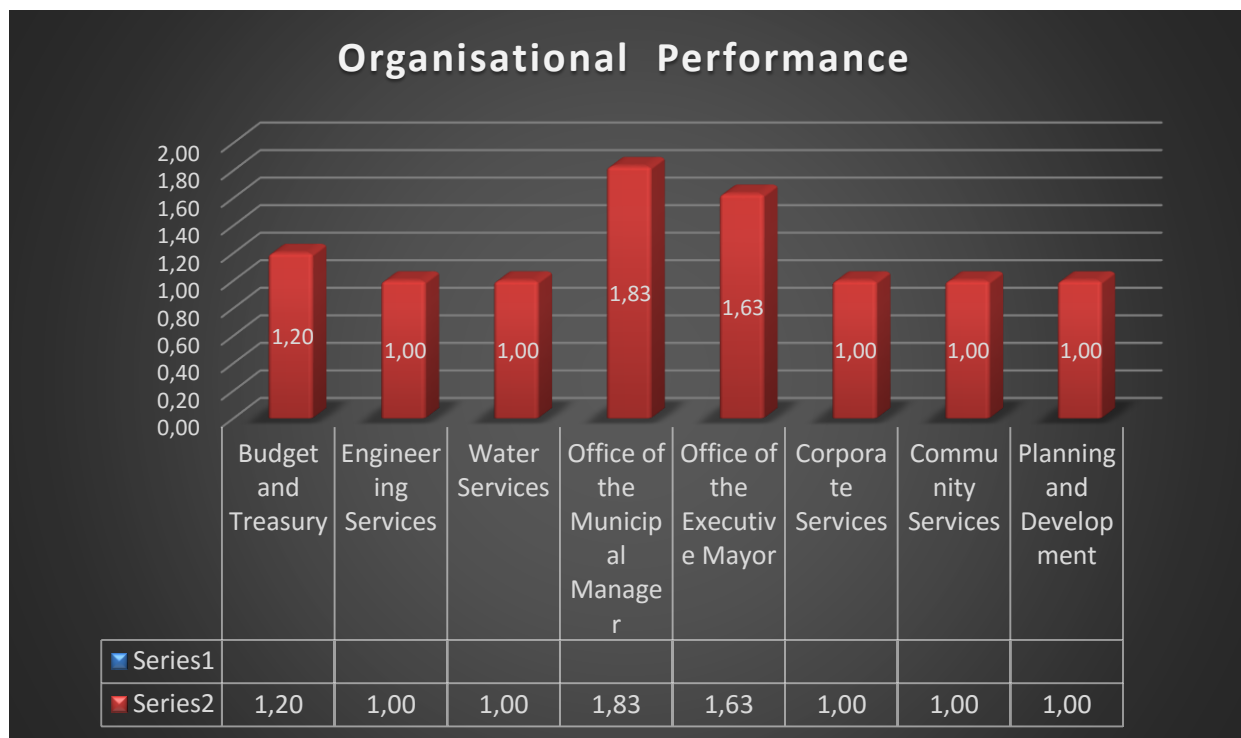
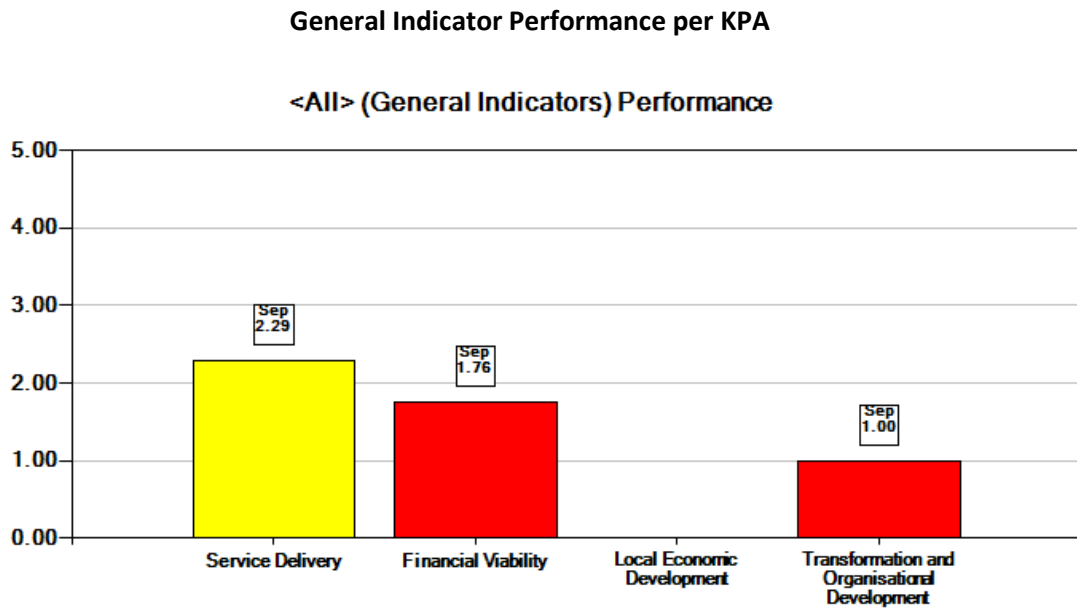


Figure 1: Overall Organisational Performance

### 3.1 General Indicators Performance

General Key Performance Indicators (KPIs) are prescribed as per Section 43 of the Municipal Systems Act No 32 of 2000 and Section 10 of Regulation 796 of 2001. For Mopani District Municipality, the General KPIs applicable to the Municipality<sup>4</sup> are also reported on in the SDBIP. These indicators performed as follows per Key Performance Area:



**Figure 2: General Indicator performance per KPA**

At the end of the first quarter, the area of performance of the national KPI's did not do well they all below target. **Service Delivery** with a score **1.00 (0%)**, due to electricity projects that are still on designs and execution stage. **Transformation and Organizational Development** achieved a score of **1.00(0%)**, **Financial Viability** scored **1.00 (0%)** **Local Economic Development** was not due for reporting this quarter.

The detailed scorecard is displayed below:

<sup>4</sup> S42 (2) of the Municipal Systems Act no 32 of 2000

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**Table 2: General KPI Performance scorecard**

Hierarchy	I D	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M 0 9	Percentage of total capital budget spent on capital projects identified for financial year i.t.o. IDP	%	MDM_CFO	100.00	72.00	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d / R-value annual capital budget	25.00					1.00
Financial Viability\Become Financially Viable\Revenue Management	M 8 7 2	Percentage of Cost coverage y.t.d. (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure)	%	MDM_CFO	200.00	3.45	R-value all cash at a particular time plus R-value investments / by R-value monthly fixed operating expenditure	200.00					1.00

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Hierarchy	I D	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Revenue Management	M 8 7 1	Percentage of debt coverage y.t.d. (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year)	%	MDM_CFO	95.30	100.00	Total R-value operating revenue received minus R-value Operating grants / by R-value debt service payments (i.e. interest + redemption) due within financial year	95.30	0.00				1.00
Local Economic Development\Grow the economy\Local Economic Development	M 1 6 8	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_DEng	3 081.00	8000.00	Count the number jobs created through implementation of municipal IDP and budget	0.00	0.00				1.00
Service Delivery\Develop and maintain infrastructure\Electricity Infrastructure	M 0 8	Number of household with access to basic electricity	#	MDM_DEng	296 320.00	281192.00	Count the number of household with access to basic electricity in the District	296 320.00	0.00				1.00

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Hierarchy	I D	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Service Delivery\Develop and maintain infrastructure\Sanitation Infrastructure	M 1 0	Number of household with access to basic sanitation	#	MDM_DWS	296 320.00	251976.00	Count the number of household with access to basic sanitation in the district	272 614.00					1.00
Service Delivery\Develop and maintain infrastructure\Water Infrastructure	M 1 1	Number of household with access to basic water	#	MDM_DWS	296 320.00	249952.00	Count the of household with access to basic water in the District	296 320.00					1.00
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Skills Development	M 8 7 4	R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	%	MDM_DCor pServ	1.00	2.80	R-value of a budget (salaries budget) actually spent on implementing its workplace skills plan y.t.d. / R-value annual salary budget	0.30					1.00



### 3.2 SDBIP Performance

The Scorecard as per the SDBIP 2015/2016 contains the KPIs and set targets as negotiated with the community. The overall performance level achieved below target with a score of **1.10 (36.74%)** which is a decline from the previous year's first quarter score of **2.09 (69.8%)**. Below is a summary of the achievements of the targets for the Key Performance Indicators (KPIs) per KPA and Strategic Objective.

All SDBIP (Key Performance Area and Strategic Objectives)	Sep 15 AVG
<b>Over all</b>	<b>1.10</b>
Financial Viability	1.40
Become Financially Viable	1.40
Service Delivery	1.01
Develop and maintain infrastructure	1.00
Improve Community well-being	1.03
Provide clean and safe water	1.00
Effective coordination of public transport systems	1.00
Good Governance and Public Participation	1.16
Democratic and accountable organisation	1.32
Manage through information	1.00
Transformation and Organisational Development	1.00
Develop entrepreneurial and intellectual capability	1.00
Local Economic Development	1.00
Grow the economy	1.00
Spatial Rationale	1.00
Plan for the future	1.00

**Table 3: SDBIP Performance**

At the end of the first quarter, all Key Performance Areas did not do well. The KPA for **Financial Viability** attained a score of **1.40** in relation to the objective to *become financially viable* which as well scored at **1.40**. It was followed by the KPA **Good Governance and Public Participation** that scored below average at **1.16**, the objective *Democratic and accountable organisation* scored, **1.32** and *manage through information* scored 1.00

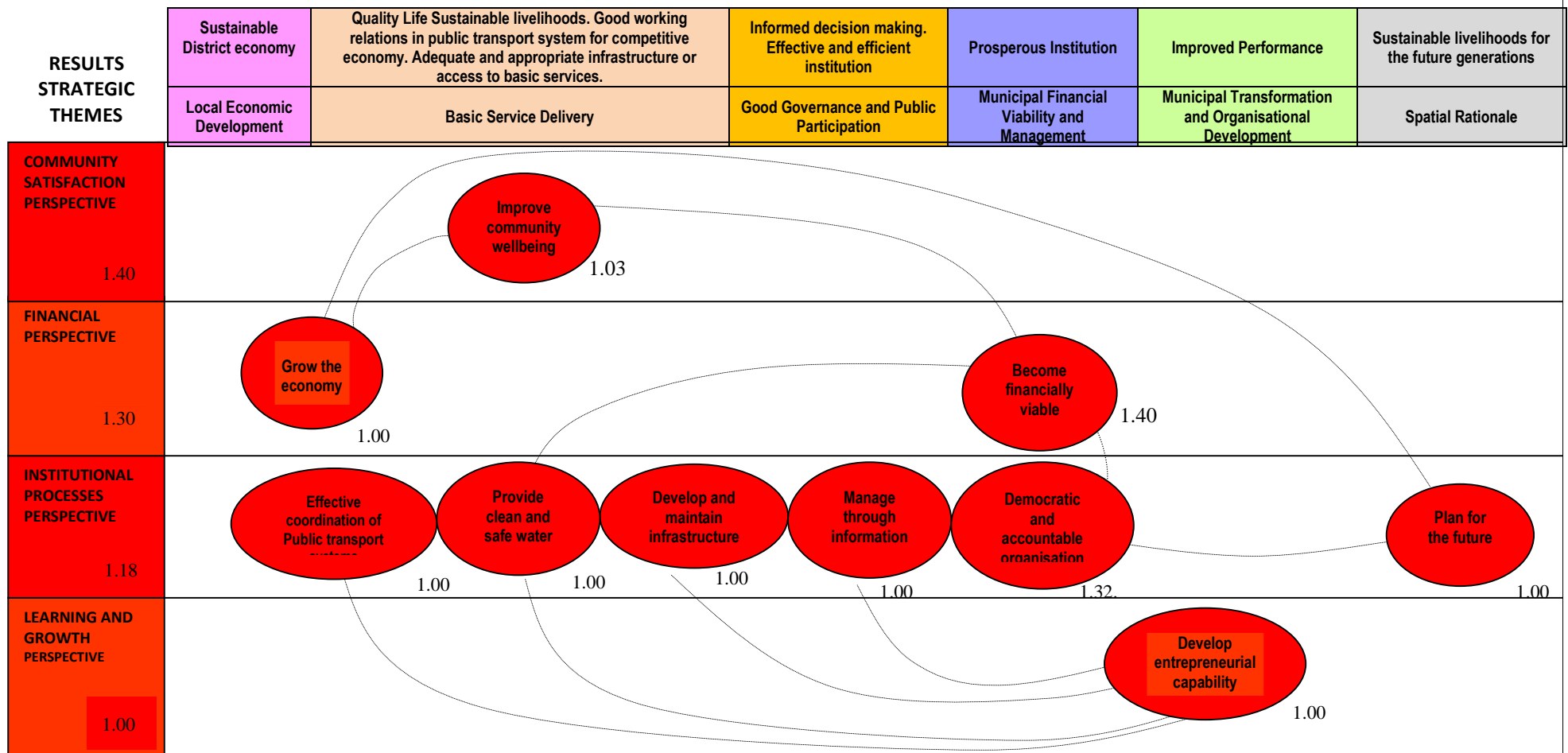
The KPA for **Service Delivery** was below target with a score of **1.01** with challenges being faced in achieving the objectives to *Improve community wellbeing* at 1.03 and *Develop and maintain infrastructure* at a score of 1.00 and to *Provide clean and safe water* also performed below target at a score of 1.00 and lastly the objective *Effective coordination of public transport system* scored at 1.00.

**The following KPA's Transformation and Organisational Development, Local Economic Development and Spatial Rationale achieved a score of 1.00**, they did not do well together with their strategic objectives.

### 3.3 Strategy Map

The Strategy Map scores shown below are for September 2015 and are based on the Strategic Scorecard Performance as contained in the IDP and SDBIP.

Figure 3: Strategy Map



All ten strategic objectives underperformed at a score of 1:00 that is Effective coordination of Public Transport systems , Grow the economy, Develop and maintain Infrastructure, Democratic and accountable organization , Develop Entrepreneurial capacity , Improve community wellbeing, Provide clean and water, Manage through information and Plan for the future, This was a decline in the first quarter performance as compared to 14/15 where three objectives achieved target, four were below target and three had very low scores.

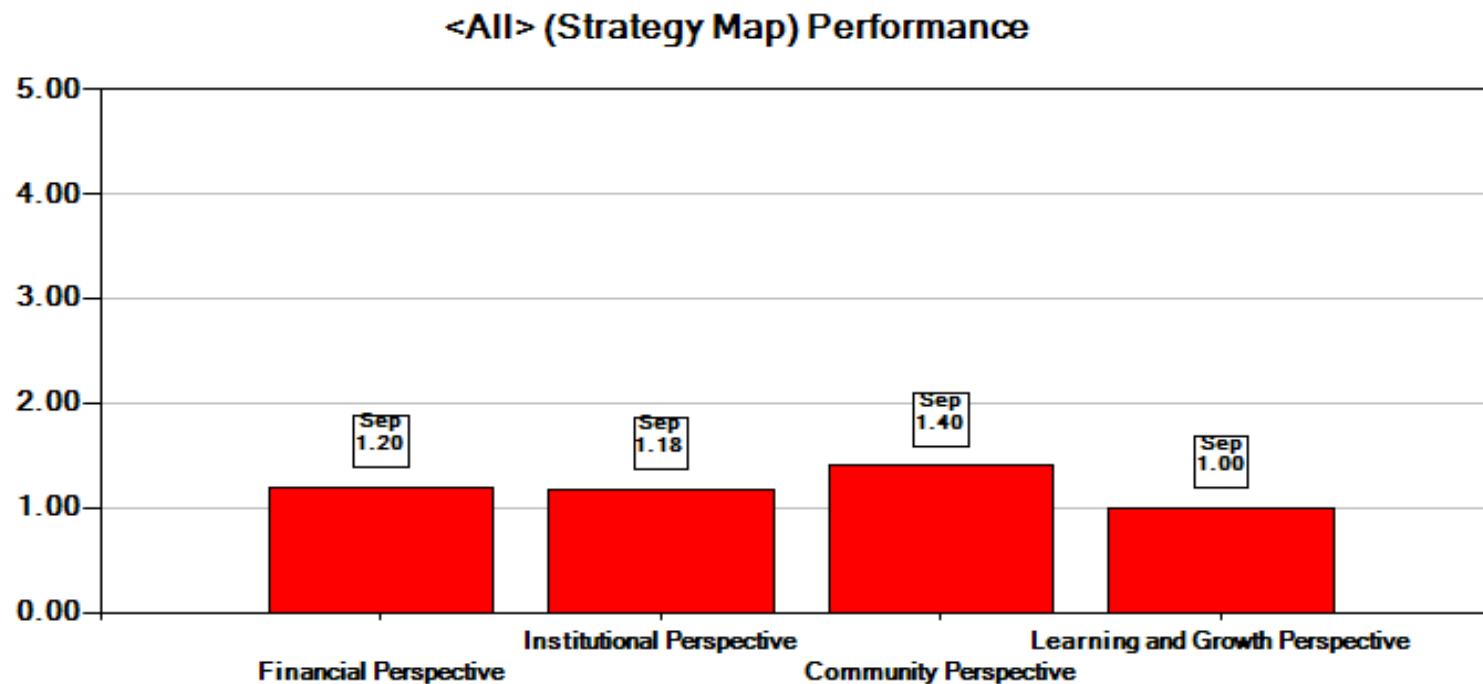


Figure 4: Perspective Performance

The strategy map measures the MDM objectives per four perspectives. All perspectives performed below target **Community satisfaction** scored **1.40(46.76%)** and the **Financial Perspective** scored **at 1.20 (40.08%)**, **Institutional Process** scored **at 1.18 (39.14%)** and **Learning and Growth** scored **at 1.00(0%)**. The performance was below as compared to 14/15 where two perspectives were below target and only one that had a very low score.

### 3.4 Strategic Scorecard Performance per Programme

Programme performance is based on the strategic scorecard as per the SDBIP and are important to highlight as different Councillors might be interested in performance of different programmes within the IDP and SDBIP. Programme Performance was as follows:

- *Asset Management*: This programme was below target with the Current Ratio (R-value current assets / R-value liabilities as %) 0 at 0.69% and Liquidity ratio at 0.09%.
- *Expenditure Management*: This programme was under target as only 0% of capital budget was spent and only 0% of the MSIG was spent, 0% of the infrastructure grant and 0% creditors were paid within 30 days.
- *Revenue Management*: This programme had 0% debt coverage, with 0% of debtors that are outstanding for more than 90 days. Most of the outstanding debts are on water and sanitation due to Local municipalities' non-payment. Cost coverage was at 0%.
- *Supply Chain Management*: 0% bids were adjudicated and no bid was awarded to the local companies.
- *Legal Services*: No cases of corruption were reported.
- *Audit*: This programme was under target with zero audit committee recommendations that were implemented at the end of the quarter. Some challenges were that the municipality received an adverse on the 14/15 Audit Report.
- *Performance Management*: The Annual Performance Report on the 14/15 financial year was submitted to the Auditor General on time.
- *Risk Management*: Only 5/21 (23%) of overall risks were mitigated during the 15/16 first quarter.
- *Information management*: The indicator was not captured.
- *Local Economic Development*: GVA rating was at 0,
- *Disaster Management*: The Programme was on target with the Disaster Management Framework and Plan that was reviewed and approved.
- *Electricity Infrastructure and Services*: Programme was under target with 0 out of the target of 296 360 of households with access to basic electricity.

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- *Sanitation Infrastructure and Services*: Programme performed below target with 0 out of the target of 296 360 of households that have access to basic sanitation during the first quarter.
  - *Water Services*: 0 out of 354 villages are receiving water from the bulk supply.
  - *Water Services Operations*: no information on water loss for this quarter.
  - *Water Quality*: Programme was below target with the Blue drop rating and Green drop
  - *Integrated Development Planning*: No information was supplied.
  - *Spatial Planning*: Programme was below target, no information was captured.
  - *Human Resource Management*: no information was captured.

#### 4. SDBIP Non-financial Performance

The overall average score for the SDBIP was **1.97 (65.8%)** it is a decrease from the previous first quarter performance of **2.34 (78.1%)** in 13/14. The following is a breakdown of performance as per the SDBIP per directorate.

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#### **4.1 SDBIP – Office of the Municipal Manager**

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The **Office of the Municipal Manager** achieved an overall score of **1.83(61.12% )** it is a decline in performance as compared to 14/15fy first quarter at a score of **2.39 (79.8%)**, Overall, 44% (5/11) indicators achieved target 56% (4/11) had no/minimal progress and (2/11) were not due for reporting. Some of the successes were as follows

- ▶ Performance quarterly report has been prepared and awaiting submission to Council.
- ▶ The Annual Performance Report was submitted to and the Auditor General by the end of August 2015.
- ▶ Both the Disaster Management Framework and Plan were reviewed and approved by Management during the year.
- ▶ 5/21 (23%) Risks were mitigated out of the target of 4 for the quarter

Challenges were faced in that indicators `related to IDP and Audit were not captured  
The detail is below.

#### **SDBIP – OFFICE OF THE MUNICIPAL MANAGER – VOTES 005, 080, 006 – Key Performance Indicators**

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M_1005	Percentage of variance between year to date spending of operating budget against projected spending year to date for the municipality	%	MDM_MM	10.00	20.27	Calculate the sum of ((R-value operating budget spent YTD \ R-value operating projected to be spent YTD) - 100%)*100 i.t.o. Cash flow projections in SDBIP and MTREF	10.00					1
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M_2059	Development of the Audit Charter and approval by the Audit Committee YTD	#	MDM_Audit	1.00	1.00	Development and approval of the Audit Charter by the Audit Committee	1.00					1
Good Governance and Public Participation\Democratic and accountable	M_2050	Number of audits conducted as per Audit Plan YTD	#	MDM_Audit	28.00	28.00	Count the number of audits executed according to	7.00					

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
organisation\Audit							the Audit plan ytd						
Good Governance and Public Participation\Democratic and accountable organisation\Audit\Percentage of Audit Committee recommendations for the municipality implemented YTD	M_178	Percentage of Audit Committee recommendations for the municipality implemented YTD	%	MDM_Audit	100	42%	Number of Audit Committee recommendations for the municipality implemented	100	1				1
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M_2146	Percentage of Auditor General findings resolved YTD	%	MDM_Audit	100.00	0.00	Percentage of Auditor General findings resolved YTD	0					N/A



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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation	M_1143	Number of quarterly performance reports submitted to Council YTD	#	MDM_MM	4.00	4.00	Count the number of quarterly performance reports submitted to Council YTD	1.00	1	The first quarter report was submitted to Council	Not applicable	None	3
Good Governance and Public Participation\Democratic and accountable organisation	M_876	Timeous submission of annual performance report to the Auditor General by end August	#	MDM_MM	1.00	1.00	Annual Performance Report submitted to the Auditor General by 31 August	1.00	1	The annual performance report was submitted on the 31st July 2015 to the Auditor General	Not applicable	None	3
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_2051	Number of risks mitigated against the identified risks by the municipality ytd	#	MDM_MM	21.00	11.00	Count the Number of risks mitigated by municipality overall as identified in the risk register ytd	5.00	5	Out of 15 strategic risks identified 5 were mitigated	None	None	3

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_179	Number of times the risk register has been reviewed	#	MDM_MM	1	1	Progress in the review and approval of the risk register on time for the municipality	1	1	The risk register was reviewed in June	Not applicable	None	3
Service Delivery\Improve Community well-being\Centre Management and Operations	M_387	No of times Disaster Management Framework reviewed and approved	#	MDM_Dis	1.00	2.00	Count the number of Disaster Management Framework reviewed and approved	1.00	1	Disaster Management Framework reviewed and approved	None	None	3
Spatial Rationale\Plan for the future\Integrated Development Planning	M_804	Number of times the IDP review process conducted as per framework for each phase ytd	#	MDM_MM	11.00	11.00	Number of times the IDP review process conducted as per framework for each phase ytd	5.00		Preparatory phase for 2015/16 IDP Review was completed on 29 May 2015. Analysis phase was completed and workshoped	Often planned dates are missed but the phases of IDP are adhered to.	Adhere to IDP Process plan	1

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
										d to communities on 22 Sept. 2015			

## 4.2 SDBIP – Office of the Executive Mayor

The **Office of the Executive Mayor** achieved an overall score of **1.63(0 %)** at the end of the first quarter, reflecting a decrease from first quarter result of **2.17 (72.4%)** of 14/15fy. Overall, 33% (4/9) targets were reached, 67% (2/9) had no minimal progress (3/9) were not applicable for reporting this quarter. Some of the successes were as follows:

- The received letter of complaint from Khakhala and Hlomela villages was responded to within seven days.
- Three risks were mitigated exceeding the target of two.
- MPAC operations report was tabled to council for the quarter under review.

Challenges were experienced in that the anti-corruption forum was not established. No District AIDS council meeting was held, the Anti-corruption Forum is not yet established and functional due to the finalisation of the terms of reference. And no HIV and AIDS ARV sites were monitored due to late identification of sites. The details follow:

### SDBIP – OFFICE OF THE EXECUTIVE MAYOR – VOTES 110, 045, 112, 114 – Key Performance Indicators

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M_2145	Percentage of Auditor General findings resolved YTD	%	MDM_DOEM	100.00	0.00	Percentage of AG findings resolved related to the directorate	0.00	0.00	No finding related to the OEM	Not applicable	Not applicable	Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Communication	M_256	No of times the Communication Strategy reviewed and adopted by council YTD	#	MDM_DOEM	1.00	0.00	Count the number of times during the year that the Communication strategy has been reviewed and adopted by Council	0.00	0.00	Not achieved	Not applicable	To review the Strategy before end of second quarter	Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Municipal Public Accounts Committee\Number of MPAC reports submitted to Council YTD	M_1135	Number of MPAC reports submitted to Council YTD	#	MDM_DOEM	4.00	1.00	Number of MPAC reports submitted to Council YTD	1.00	1.00	MPAC operations report was tabled before council for the quarter under review	Not applicable	Not applicable	3.00

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_1086	Number of Anti-corruption Forum established and functional ytd	#	MDM_DOEM	1.00	0.00	Number of Anti-corruption Forum established and functional	1.00	0.00	Not achieved	Finalising terms of reference	To establish the forum by end of second quarter	1.00
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_2061	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DOEM	8.00	1.00	Count the number of Risks mitigated against the identified risks by the directorate register related to the Events sub-directorate reviewed	2.00	3.00	Implementation is ongoing	Not applicable	Not applicable	4.50
Service Delivery\Improve Community well-being\Community Satisfaction	M_118	Percentage of complaints letters acknowledged within 7 working days of receipt YTD	%	MDM_DOEM	100	100.00	Count the number of complaints letters acknowledged within 7 working days of receipt YTD	100	100	Khakhala-Hlomela letter was responded to within seven days	Not applicable	Not applicable	Not due for reporting
Service Delivery\Improve Community well-being\Health and Social Development Services	M_631	Number of HIV and AIDS ARV sites monitored	#	MDM_DOEM	10.00	7.00	Number of HIV and AIDS ARV sites monitored	3.00	0.00	Not achieved	No sites identified	To identify sites	1.00

### 4.3 SDBIP – Budget and Treasury

The **Budget and Treasury** Directorate achieved an overall score of **1.20(40.08%)** reflecting a decrease from, the first quarter result of **1.99 (66.4%)** in 14/15. Overall, 4% was achieved (1/23) targets were reached or exceeded 96% (18/23) had no/minimal progress (4/23) was not applicable for reporting this quarter. Some of the successes were as follows:

- The budget control and reporting programme had success in that all 13 budget related policies were reviewed and approved by council on the 31<sup>st</sup> March 2015; twelve C Schedule reports were submitted on time to the Executive Mayor and Treasuries; The final budget for 2015-16 was approved by Council on the 30<sup>th</sup> of May 2015; the 2015 Annual Financial Statements (AFS) has been submitted to the AG by end of August 2015.

Challenges were faced due to indicators related to asset management, Revenue Management, Expenditure management and supply chain management that were not captured. The detail is below:

#### SDBIP – BUDGET AND TREASURY – VOTE 020 – Key Performance Indicators

Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Asset Management	M 1 0 3 1	Current Ratio (R- value current assets / R-value liabilities as %)	%	MDM_ CFO	5.00	1.44	Calculate the current Ratio (R-value current assets / R-value liabilities as %)	2.10	0.00				1.00

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Asset Management	M - 8 6 6	Liquidity ratio (R- value Monetary Assets / R-value Current Liabilities)	%	MDM_ CFO	0.40	1.38	Calculate the liquidity ratio (R-value Monetary Assets / R- value Current Liabilities)	0.40	0.00				1.00
Financial Viability\Become Financially Viable\Asset Management	M - 1 0 3 4	Number of asset management reports submitted to Council y.t.d	#	MDM_ CFO	4.00	0.00	Count the number of asset management reports submitted to Council ytd	1.00	0.00				1.00
Financial Viability\Become Financially Viable\Asset Management	M - 3 2 2	Number of times asset verification is conducted	#	MDM_ CFO	2.00	1.00	Count the Number of times physical asset verification Y.T.D	1.00	0.00				1.00
Financial Viability\Become Financially Viable\Budget Control and Reporting	M - 3 0	Draft budget tabled to Council by 31 March	%	MDM_ CFO	100.00	100.00	Draft budget tabled to Council by 31 March 2015	0.00	100.00	The draft budget 2015- 16 was tabled to council in March 2015	No challenges	No corrective action required	Not due for reporting
Financial Viability\Become Financially Viable\Budget Control and Reporting	M - 1 6	Final budget adopted by Council by end of May 2015	%	MDM_ CFO	100.00	1.00	Final budget adopted by Council by end of May 2015	0.00	100.00	The final budget 2015- 16 was adopted by	No challenges	No corrective action required	Not due for reporting

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
										council in May 2015			
Financial Viability\Become Financially Viable\Budget Control and Reporting	M - 3 3 8	Financial statements drafted and submitted to AG by end Aug 2016	%	MDM_ CFO	100.00	100.00	Financial statements drafted and submitted to AG by end Aug	100.00	100.00	The draft financial statement was submitted to AG on time	No challenges	No corrective action required	1.00
Financial Viability\Become Financially Viable\Budget Control and Reporting	M - 0 2	Number of budget related policies reviewed and approved by Council y.t.d	#	MDM_ CFO	12.00	12.00	Count the number Budget related policies reviewed and approved by Council ytd	3.00	13.00	The budget related policies were reviewed in May 2015	No challenges	No corrective action required	5.00
Financial Viability\Become Financially Viable\Expenditure Management	M - 1 0 0 9	Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries y.t.d	#	MDM_ CFO	12.00	12.00	Count the Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries ytd	3.00	0.00				1.00



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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M - 3 5 9	Percentage of creditors paid within 30 days	%	MDM_ CFO	100.00	100.00	Number of creditors paid within 30 days of receipt of invoices and all necessary supporting documentation y.t.d. .	100.00	0.00				1.00
Financial Viability\Become Financially Viable\Expenditure Management	M - 2 5	Percentage of MSIG utilised ytd	%	MDM_ CFO	100.00	100.00	R-value MSIG spent ytd / Total R-value annual budget for MSIG	25.00	0.00				1.00
Financial Viability\Become Financially Viable\Expenditure Management	M - 1 0 0 1	Percentage of Regional Infrastructure Grant spent y.t.d	%	MDM_ CFO	100.00	94.26	Percentage Regional Infrastructure Grant spent ytd	25.00	0.00				1.00

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M 0 9	Percentage of total capital budget spent on capital projects identified for financial year i.t.o. IDP	%	MDM_ CFO	100.00	72.00	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d / R-value annual capital budget	25.00	0.00				1.00
Financial Viability\Become Financially Viable\Revenue Management	M 8 6 8	Number of households that are indigent ytd	#	MDM_ CFO		219520.0 0	Count the number of households that are indigent YTD	0.00	0.00				For reporting only
Financial Viability\Become Financially Viable\Revenue Management	M 1 0 2 9	Number of water related transaction reports with supporting documents received and analysed per municipality y.t.d	#	MDM_ CFO	12.00	0.00	Count the Number of water related transaction reports with supporting documents received and analysed for all municipalities ytd	3.00	0.00				1.00

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Revenue Management	M - 8 7 2	Percentage of Cost coverage y.t.d. (R- value all cash at a particular time plus R- value investments, divided by R-value monthly fixed operating expenditure)	%	MDM_ CFO	200.00	3.45	R-value all cash at a particular time plus R- value investments / by R-value monthly fixed operating expenditure	200.00	0.00				1.00
Financial Viability\Become Financially Viable\Revenue Management	M - 8 7 1	Percentage of debt coverage y.t.d. (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year)	%	MDM_ CFO	95.30	100.00	Total R-value operating revenue received minus R- value Operating grants / by R-value debt service payments (i.e. interest + redemption) due within financial year	95.30	0.00				1.00

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Revenue Management	M 1 0 2 6	Percentage of water revenue deposited into water account by local municipalities y.t.d	%	MDM_ CFO	100.00	0.00	Total R-value water revenue deposited into water account by local municipalities ytd / Total R-value invoiced to local municipalities YTD	100.00	0.00				1.00
Financial Viability\Become Financially Viable\Revenue Management	M 1 9	Percentage of outstanding debtors more than 90 days ytd	%	MDM_ CFO	18.00	110.00	Percentage of outstanding debtors more than 90 days ytd	18.00	0.00				1.00
Financial Viability\Become Financially Viable\Supply chain management	M 3 3	Percentage of Tenders adjudicated within 60 days of closure of tender	%	MDM_ CFO	100.00	0.00	Calculate the # Tenders adjudicated within 60 days of closure of tender YTD / Total number of tender YTD	100.00	0.00				1.00

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Hierarchy	I D	KPI	UO M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Supply chain management	M 3 3 1	Percentage of total business awarded to businesses located in District area ytd	%	MDM_ CFO	85.00	97.77	Number of business awarded to local companies y.t.d. \ Number business awarded y.t.d	85.00	0.00				1.00
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M 2 1 4 0	Percentage of Auditor General findings resolved YTD	%	MDM_ CFO	100.00	0.00	Percentage of AG findings resolved related to the directorate	0.00	0.00				Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M 2 0 5 3	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_ CFO	2.00	3.00	Count the number of risks mitigated against the identified risks by the directorate ytd	1.00	0.00				1.00

#### 4.4 SDBIP – Corporate Services

The **Corporate Services** Directorate achieved an overall score of **1.00 (0%)** by the end of the first quarter, which is a decrease from first quarter result of **1.99 (66.4%)**. 100% (11/14) indicators had no/minimal progress. (3/14) were not applicable for this quarter.

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The Corporate Services Directorate had some challenges all indicators were not captured. The detail scorecard is below.

**SDBIP – CORPORATE SERVICES – VOTE 090, 095, 100, 105 – Key Performance Indicators**

Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M-2142	Percentage of Auditor General findings resolved YTD	%	MDM_DCorp Serv	100.00	0.00	Percentage of AG findings resolved related to the directorate	0.00	0.00				Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Legal Services	M-1101	Number of existing policies reviewed and adopted by Council YTD	#	MDM_DCorp Serv	11.00	18.00	Count the number of existing policies reviewed and adopted by Council YTD	3.00	0.00				1.00
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M-2060	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DCorp Serv	4.00	0.00	Number of risks mitigated against the identified risks by the directorate ytd	1.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M - 7 9 9	Percentage of corruption cases resolved	%	MDM_DCorp Serv		1.00	Count the number of corruption cases resolved/Count the number of corruption cases investigated YTD	0.00	0.00				Not due for reporting
Good Governance and Public Participation\Manage through information\Management Information	M - 1 8 2	Number of electronic systems that are integrated ytd	#	MDM_DCorp Serv	100.00	5.00	Number of electronic systems that are integrated ytd	5.00	0.00				1.00
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability	M - 1 4 8	Number of employee performance reviews conducted	#	MDM_DCorp Serv	37.00	0.00	Number of employee performance reviews conducted	37.00	0.00				1.00
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability	M - 1 2 4 6	Number of industrial actions mitigated ytd	#	MDM_DCorp Serv	4.00	2.00	Count the number industrial relations mitigated	1.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Human Resources	M - 8 4	Percentage of women employed by the municipality ytd	%	MDM_DCorp Serv	50.00	34.00	Calculate the percentage of women employed by the municipality ytd	35.00	0.00				1.00
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Human Resources	M - 8 0 7	Percentage progress with the review and approval of the Organogram by Council for next financial year	%	MDM_DCorp Serv	100.00	100.00	Percentage progress with the review and approval of the Organogram by Council for next financial year	0.00	0.00				Not due for reporting
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Skills Development	M - 8 0 6	Number of officials capacitated in terms of the work place skills plan ytd	#	MDM_DCorp Serv	101.00	80.00	Count the Number of targeted staff trained in various fields as per the WSP	101.00	0.00				1.00



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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Skills Development	M 8 7 4	R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	%	MDM_DCorp Serv	1.00	2.80	R-value of a budget (salaries budget) actually spent on implementing its workplace skills plan y.t.d. / R-value annual salary budget	0.30	0.00				1.00
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Human Resources	M 1 9 5	Number of executive management posts filled YTD	#	MDM_DCorp Serv	9	5	Critical posts (MM, CFO, Tech Manager, Corporate Services Man, Community services, Development Planning) meeting minimum competency requirements. Section 54A & 56 post to be filled 3 months after post has been vacated in terms of the MSA .	9					1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Human Resources	M 1 9 6	Number of post filled as per approved funded structure 1.00 by June 2016	#	MDM_DCorp Serv	2	752	Filling of positions including 2% disabled versus the total staff complement	2	0.00				1.00
Financial Viability\Become Financially Viable\Revenue Management	M 1 0 2 4	Percentage of debt recovered over 90 Days	%	MDM_DCorp Serv	100.00	110.00	R-value debt recovered over 90 days / R-value debt more than 90 days	25.00	0.00				1.00

#### 4.5 SDBIP – Planning and Development

The **Planning and Development** directorate achieved an overall score of **1.00 (0%)** at the end of the first quarter, reflecting a decrease from the first quarter result of **3.06 (102%)**. Overall, 100% (6/6) indicators had no/minimal progress

Some of the Challenges were faced in that no performance data was captured.

The detail is as per below:

Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M_2137	Percentage of AG findings resolved the ytd	%	MDM_DPD	100.00	1.00	Count and calculate the number of resolved Audit findings	30.00	0.00				1.00
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_2065	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DPD	4.00	2.00	Count number of risks mitigated against the identified risks by the directorate ytd	1.00	0.00				1.00

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Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Local Economic Development\Grow the economy\Local Economic Development	M_801	Number of investors attracted for the implementation of catalyst projects as identified in the LED strategy ytd	#	MDM_DPD	8.00	3.00	Count the Number of investors attracted for the implementation of catalyst projects as identified in the LED strategy	2.00	0.00				1.00
Local Economic Development\Grow the economy\Local Economic Development	M_183	Percentage of Gross Value Added (GVA) rating	%	MDM_DPD	4.50	4.30	Percentage of Gross Value Added (GVA) rating	4.30	0.00				1.00
Spatial Rationale\Plan for the future\GIS	M_2067	Number of times GIS framework reviewed and approved by council ytd	#	MDM_DPD	1.00	0.00	Number of times GIS framework reviewed and approved by council ytd	1.00	0.00				1.00
Spatial Rationale\Plan for the future\Spatial Planning\Number of growth points in which capital projects are implemented YTD	M_805	Number of growth points in which capital projects are implemented YTD	#	MDM_DPD	33.00	53.00	Number of growth points in which capital projects are implemented YTD	33.00	0.00				1.00

## 4.6 SDBIP – Engineering Services

The **Engineering Services** Directorate achieved an overall score of **1.00(0%)** at the end of the first quarter, reflecting a decline as compared to the first quarter result of **2.05 (68.4%)**. Overall, 100% (6/7) indicator had no/minimal progress. (1/7) were not applicable

Challenges were faced due to electricity projects that are spearheaded by Eskom they are on design and execution stage and the other indicators were not captured. The detail is below:

### SDBIP – ENGINEERING SERVICES – VOTE 050, 064, 065 – Key Performance Indicators

Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M – 1 0 1 4	Number of Regional Infrastructure Grant reports submitted to Management YTD	#	MDM_ DEng	12.00	7.00	Count the number Regional Infrastructure Grant reports submitted	3.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M 7 8 3	Percentage Capital budget actually spent on capital projects related to the Directorate ytd	%	MDM_ DEng	100.00	86.00	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d per department / R-value annual capital budget	25.00	0.00				1.00
Financial Viability\Become Financially Viable\Expenditure Management	M 7 9 1	Percentage of R-value spent on MIG ytd	%	MDM_ DEng	100.00	86.00	Calculate the percentage of the R-value spent on MIG grants ytd	25.00	0.00				1.00
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M 2 0 6 2	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_ DEng	2.00	0.00	Count the number of risks mitigated against the identified risks	1.00	0.00				1.00
Local Economic Development\Grow the economy\Local Economic Development	M 1 6 8	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_ DEng	3 081.00	8000.00	Count the number jobs created through implementation of municipal IDP and budget	0.00	0.00				Not due for reporting
Service Delivery\Develop and maintain	M -	Number of household with access to basic electricity	#	MDM_ DEng	296 320.00	281192.00	Count the number of household with access to basic	296 320.00	0.00	2015/16 projects are on designs	Late appointment of service	Forward planning and adherence to	1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
infrastructure\Electricity Infrastructure	0 8						electricity in the District			and execution stage.	providers due to delays of approvals of technical designs and other administration requirements	demand management plan	
Service Delivery\Develop and maintain infrastructure\Infrastructure Development	M - 1 2 1 7	Percentage of progress in the development municipal infrastructure investment plan ytd	%	MDM_ DEng	100.00	100.00	Calculate the percentage progress in the development of municipal infrastructure investment plan	25.00					1.00

#### 4.7 SDBIP – Water and Sanitation Services

The **Water and Sanitation Services** Directorate achieved an overall score of **1.00 (0%)** at the end of the first quarter, reflecting a decrease from the first quarter result of **1.26 (42%)**. Overall 100% (10/14) indicators had no/minimal progress (4/14) were not applicable for reporting.

Challenges were faced due to uncaptured indicators  
The detail is below:

##### SDBIP – WATER AND SANITATION SERVICES – VOTE 055 – Key Performance Indicators

Hierarchy	ID	KPI	UOM	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\Become Financially Viable\Expenditure Management	M1007	Percentage of operation and maintenance allocation spent on water services	%	MDM_DWS	100.00	55.63	R-value operation and maintenance allocation for water services spent / R-value budget	0.00	0.00				Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M2052	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DWS	4.00	4.00	Count the number of risks mitigated against the identified risks by the directorate ytd	1.00	0.00				1.00



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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Service Delivery\Develop and maintain infrastructure\Bulk water infrastructure	M-1118	Number of villages provided with quality water	#	MDM_DWS	354.00	195.00	Number villages that could be provided with current bulk water supply / Total number of villages	0.00	0.00				Not due for reporting
Service Delivery\Develop and maintain infrastructure\Operations ytd	M-852	Number of times the Customer Services Charter for water reviewed and approved by management ytd	#	MDM_DWS	1.00	1.00	Number of times the Customer Services Charter for water reviewed and approved by management ytd	0.00	0.00				Not due for reporting
Service Delivery\Develop and maintain infrastructure\Operations	M-1218	Number of water reservoirs metered	#	MDM_DWS	384.00	9.00	Number water reservoirs metered	0.00	0.00				Not due for reporting
Service Delivery\Develop and maintain infrastructure\Operations	M-1219	Percentage of water loss	%	MDM_DWS	5.00	6.12	(Closing Stock- Closing stock as per reading) ÷ (Total water for the month) Closing stock = Total water - Billing Total Water =	6.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
							Opening balance + purchases						
Service Delivery\Develop and maintain infrastructure\Sanitation Infrastructure	M - 1 0	Number of household with access to basic sanitation	#	MDM_DWS	296 320.00	251976.00	Count the number of household with access to basic sanitation in the district	272 614.00	0.00				1.00
Service Delivery\Develop and maintain infrastructure\Water Infrastructure	M - 1 1	Number of household with access to basic water	#	MDM_DWS	296 320.00	249952.00	Count the of household with access to basic water in the District	296 320.00	0.00				1.00
Service Delivery\Develop and maintain infrastructure\Water Infrastructure	M - 2 0 9 0	Percentage of Development of the water master plan	%	MDM_DWS	100.00	0.00	Percentage progress with the Development of the water master plan	25.00	0.00				1.00
Service Delivery\Develop and maintain infrastructure\Water Infrastructure	M - 2 0 9 1	Percentage of development of the sanitation master plan	%	MDM_DWS	100.00	0.00	Percentage progress with the development of the sanitation master plan	25.00	0.00				1.00
Service Delivery\Provide clean and safe water\Water quality	M - 1 2	Mega Litres of waste water treated ytd	#	MDM_DWS	7 884.00	1087.13	Mega litres waste water treated	1 971.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
	2 4												
Service Delivery\Provide clean and safe water\Water quality	M - 1 2 2 3	Mega litres water of produced ytd	#	MDM_ DWS	227 370.00	209274.00	Mega litres water produced	82 680.00	0.00				1.00
Service Delivery\Provide clean and safe water\Water quality	M - 1 8 9	Percentage Blue drop rating outcome	%	MDM_ DWS	95.00	85.00	Percentage Blue drop rating outcome obtained	85.00	0.00				1.00
Service Delivery\Provide clean and safe water\Water quality\Percentage of Green drop rating outcome	M - 1 9 0	Percentage of Green drop rating outcome	%	MDM_ DWS	95.00	81.63	Percentage Green drop rating outcome obtained	60.00	0.00				1.00

## 1.1 SDBIP – Community Services

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The **Community Services** Directorate achieved an overall score of **1.00 (0%)** at the end of the first quarter, reflecting a decrease from first quarter result of **2.84 (98.8%)** in the first quarter 14/15fy . Overall, 100% (6/7) indicators targets had no minimal progress and (1/7) was not applicable for reporting.

Challenges were experienced due to uncaptured indicators.

The detail is below:

**SDBIP – COMMUNITY SERVICES – VOTE 0 060, 070, 075 – Key Performance Indicators**

Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Audit	M-2141	Percentage of Auditor General findings resolved YTD	%	MDM_D ComServ	100.00	0.00	Percentage of AG findings resolved related to the directorate	0.00	0.00				Not due for reporting
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M-2063	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_D ComServ	1.00	3.00	Count the number of risks mitigated against risks identified related to directorate reviewed	1.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Service Delivery\Effective coordination of public transport systems\Public transportation	M - 5 1	Percentage of incidences of conflict resolutions facilitated (Number incidences of conflict resolutions facilitated / Number incidences that arise as Percentage)	%	MDM_D ComServ	100.00	100.00	(Number incidences of conflict resolutions facilitated / Number incidences that arise as Percentage)	100.00	0.00				Not due for reportin g
Service Delivery\Improve Community well-being\Environmental and Waste Management	M - 1 2 1 3	Number of Air quality management plan developed and approved by Management YTD	#	MDM_D ComServ	1.00	1.00	Count the Number of Air quality management plan developed and approved by Management YTD	1.00	0.00				1.00
Service Delivery\Improve Community well-being\Fire Services	M - 1 2 1 5	Number of fire awareness sessions conducted for schools ytd	#	MDM_D ComServ	20.00	22.00	Number of fire awareness sessions conducted for schools / Number of awareness sessions planned	5.00	0.00				1.00

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Hierarchy	I D	KPI	U O M	Owner	Annual Target	Baseline	Instruction	Sep 15					
								Target	Actual	Achievements	Challenges	Corrective Action	Score
Service Delivery\Improve Community well- being\Health	M - 2 0 6 4	Number of sewer plants inspected ytd	#	MDM_D ComServ	17.00	17.00	Count the number of sewer plants inspected ytd	4.00	0.00				1.00
Service Delivery\Improve Community well- being\Health	M - 2 0 6 8	Number of water plants inspected ytd	#	MDM_D ComServ	19.00	19.00	Count the Number of water plants inspected ytd	4.00	0.00				1.00

## 2. SDBIP Project Implementation

SDBIP Project implementation is classified as, Capital projects and Infrastructure projects. At the end of the first quarter, project implementation was overall below target both at a score of **1.00 (0%)**

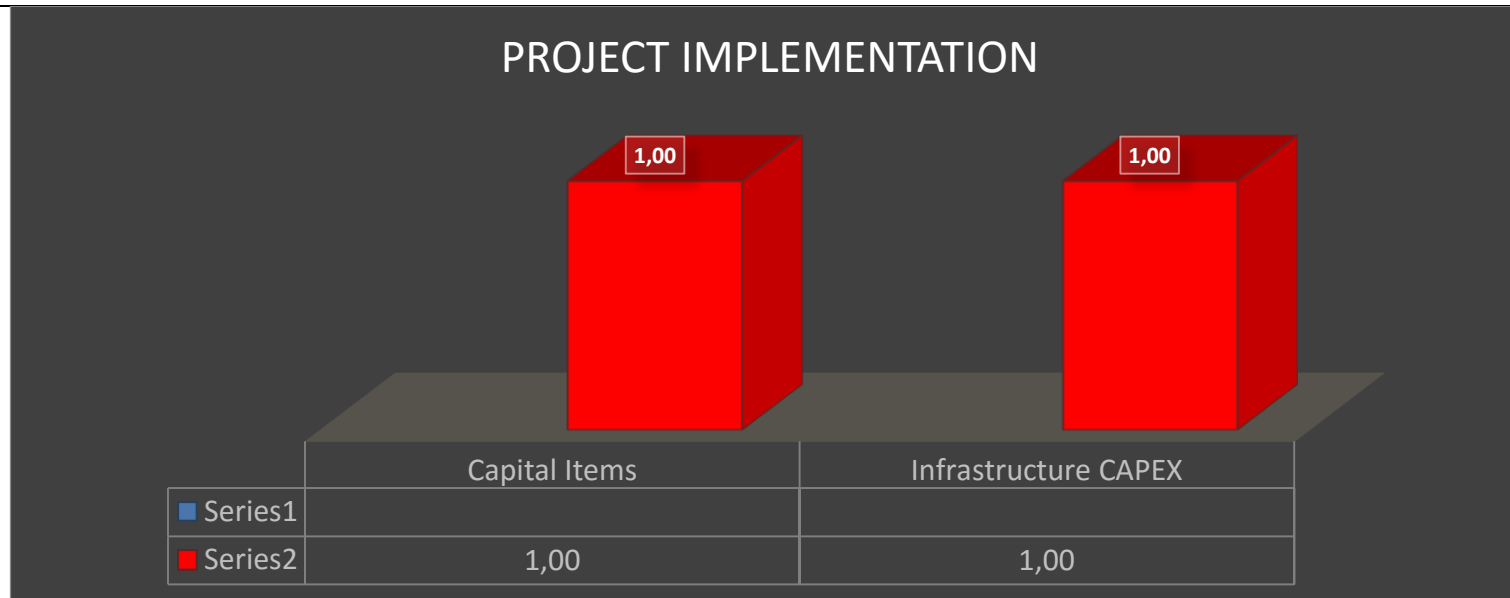


Figure 5: Project Implementation

## 2.1 Capital Projects

The implementation of projects with capital budget allocations received an overall score of 1.00 (0%) at the end of the first quarter reflecting a decrease as compared to the first quarter result of **1.62 (54.1%)** in 14/15. At the end of the first quarter, only 100% (0/17) had no or minimal progress. Five projects were zero weighted with 0% progress.

### Capital Project Implementation Scorecard

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Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
Budget and Treasury\Financial Viability\Become Financially Viable\Expenditure Management	C I t e m - 0 1	Purchasing of municipal Furniture	MDM_ CFO	100.00	Purchasing of municipal Furniture	Developing of a business plan	25.00	0.00				1.00	0.00	200 000.00
Community Services\Service Delivery\Improve Community well-being\Fire Services	C I t e m - 0 2	Purchasing of operational Vehicles	MDM_ CFO	100.00	Purchasing of operational Vehicles	Development of a business plan	100.00	0.00				1.00	0.00	1 000 000.00
	C I t e m - 0 3	Purchasing of Fire and rescue equipment	MDM_ DComS erv	100.00	Fire and rescue equipment	Development of specifications	10.00	0.00				1.00	0.00	700 000.00
	C I t	Upgrading of Fire Stations	MDM_ DComS erv	100.00	Upgrading of Fire Stations	Development of	10.00	0.00				1.00	0.00	850 000.00



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Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	e m - 0 4					specification s								
	C l i t e m - 0 5	Upgrading of Security Systems	MDM_ DComS erv	100.00	Upgrading of Security Systems	Sourcing of Quotations	50.00	0.00				1.00	0.00	500 000.00
	C l i t e m - 0 6	Provision of containerised sleeping facility	MDM_ DComS erv	100.00	Provision of containerise d sleeping facility	Developmen t of Specification s	50.00	0.00				1.00	0.00	650 000.00
Corporate Services\Go od Governance and Public Participation\	C l i t e m -	Purchasing of Furniture and fittings	MDM_ DComS erv	100.00	Purchasing of Furniture and fittings	Developmen t of a business plan	25.00	0.00				1.00	0.00	250 000.00

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Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
Manage through information\ Management Information	0 7													
	C I t e m - 0 8	Purchasing of Computers	MDM_ DCorp Serv	100.00	Purchasing of Computers	Specification s drafted. Issue tender advert, receive & evaluate bids.	30.00	0.00				1.00	0.00	550 000.00
	C I t e m - 0 9	Installation of the Server	MDM_ DCorp Serv	100.00	Installation of the Server	Specification s drafted. Issue tender advert, receive & evaluate bids.	50.00	0.00				1.00	0.00	1 400 000.00
	C I t e m - 1 0	Installation of the Risk management Software	MDM_ DCorp Serv	100.00	Installation of the Risk management Software	Evaluate proposal from BarnOwl. Issue order for supply, commissioni ng, installation, and end	50.00	0.00				1.00	0.00	500 000.00

Mopani District Municipality  
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Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
						users training of the application.								
	C I t e m - 1 1	Office connectivity	MDM_ DCorp Serv	100.00	Office connectivity	Finalized and signed- off User Requirement s Specification s. Architecture for the WAN documented.	100.00	0.00				1.00	0.00	300 000.00
	C I t e m - 1 2	Installation of VoIP Telephones	MDM_ DCorp Serv	100.00	Installation of VoIP Telephones	Develop business plan for IP Telephones	100.00	0.00				1.00	0.00	300 000.00
	C I t e m -	Server Room Refurbishment	MDM_ DCorp Serv	100.00	Server Room Refurbishme nt	Specification s drafted. Issue tender advert, receive &	50.00	0.00				1.00	0.00	600 000.00

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First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	1 3					evaluate bids.								
	C l i t e m - 1 4	Installation of the Office wireless LAN	MDM_ DCorp Serv	100.00	Installation of the Office wireless LAN	Develop business plan for office wireless LAN	100.00	0.00				1.00	0.00	400 000.00
	C l i t e m - 1 5	Configuration of the Wide Area Network	MDM_ DCorp Serv	100.00	Configuratio n of the Wide Area Network	Develop business plan for Radio Network	50.00	0.00				1.00	0.00	1 000 000.00
	C l i t e m - 1 6	Upgrading of the Disaster Communication System	MDM_ DCorp Serv	100.00	Upgrading of the Disaster Communicati on System	Payment to service provider for service rendered and upgrading the communicati on systems.	50.00	0.00				1.00	0.00	1 500 000.00

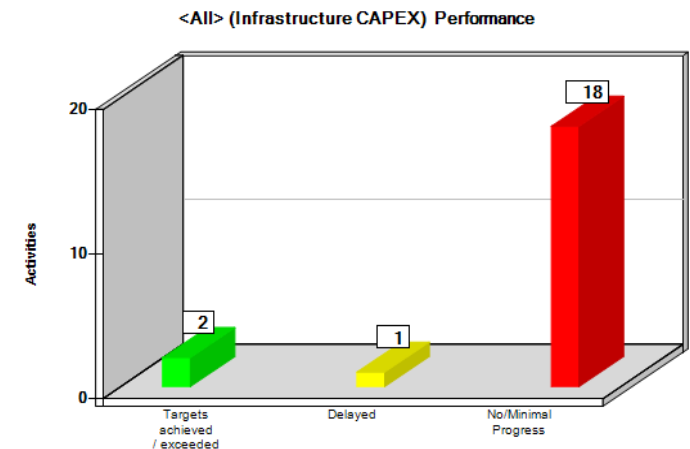
Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
Water Services\Service Delivery\Develop and maintain infrastructure \Water quality	C i t e m - 1 7	Installation of the Electronic Filling system	MDM_ DCorp Serv	100.00	Installation of the Electronic Filling system	Submission of user requirements to Supply Chain Management Unit	50.00	0.00				1.00	0.00	1 000 000.00

## 2.2 Infrastructure projects

Infrastructure projects performed below target at a score of **1.00(0%)**, the same performance as in the first quarter 14/15fy. Over all 100% (21/21) projects did not achieve target.

Challenges were faced due to uncaptured indicators.  
The detail is below:



Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
Engineering Services\Service Delivery\Develop and maintain infrastructure \Municipal Infrastructure	CWP-19	Development of Mametja Sekororo water reticulation	MDM_DEng	100.00	Development of Mametja Sekororo water reticulation	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.	50.00	0.00				1.00	0.00	50 167 500.00
Engineering Services\Service Delivery\Develop and maintain infrastructure \Water Infrastructure	CWP-18	Installation of USSD electronic reporting system	MDM_DWS	100.00	Installation of USSD electronic reporting system	Development of terms of reference	50.00	0.00			Not applicable - future plans for DWS	Not due for reporting	0.00	1 200 000.00
	CWP-01	Development of Kampersrus Sewage Plant	MDM_DEng	100.00	Development of Kampersrus Sewage Plant	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	45.00	0.00				1.00	0.00	34 071 488.28

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First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	C W P _ 0 2	Constructio n of Kampersru s Bulk Water Supply	MDM_ DEng	100.00	Construction of Kampersrus Bulk Water Supply	Site Establishment, Excavation for Kampersrusru s line, Ordering of reservior material and Structure work WTW.	73.00	0.00				1.00	0.00	25 000 000.00
	C W P _ 0 3	Constructio n of Water Reticulatio n in MLM	MDM_ DEng	100.00	Construction of Water Reticulation in MLM	Site Establishment, Excavation and Bedding	40.00	0.00				1.00	0.00	58 964 508.25
	C W P _ 0 4	Upgrading of Tours Water Scheme Phase 2	MDM_ DEng	100.00	Upgrading of Tours Water Scheme Phase 2	Construction of Raw water supply and inlet, Flocculation channels,clarifi ers,Filters and Chemical Building,Clear water Tanks, Pump Station, Sludge Dam,	30.00	0.00				1.00	0.00	56 377 206.92

Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
						Access Road, General Building								
	C W P _ 0 5	Constructio n Tours Bulk Water Scheme	MDM_ DEng	100.00	Construction Tours Bulk Water Scheme	Construction of Raw water supply and inlet, Flocculation channels,clarifi ers,Filters and Chemical Building, Clearwater Tanks, Pump Station, Sludge Dam, Access Road, General Building	30.00	0.00				1.00	0.00	4 323 987.21
	C W P _ 0 6	Upgrading of Nkowanko wa Sewage Plant	MDM_ DEng	100.00	Upgrading of Nkowankow a Sewage Plant	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds,	45.00	0.00				1.00	0.00	7 456 017.21



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First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
						Bedding - Pipes, Sewers Pipes								
	C W P - 0 7	Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer)	MDM_ DEng	100.00	Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer)	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	45.00	0.00				1.00	0.00	22 000 000.00
	C W P - 0 8	Constructio n of Hoedspruit Bulk Water Supply	MDM_ DEng	100.00	Construction of Hoedspruit Bulk Water Supply	Site Establishment, Excavation and Bedding	50.00	0.00				1.00	0.00	46 744 408.62
	C W P - 0 9	Upgrading of Thabina Water Reticulatio n	MDM_ DEng	100.00	Upgrading of Thabina Water Reticulation	Excavation,Co mpaction,Layi ng of pipes,installati on on valves and chambers,erf	50.00	0.00				1.00	0.00	46 192 339.47

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Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
						connection ,installation of stand pipes,Backfilling,testing.								
	C W P - 1 0	Sekgosesa Ground Water Development Scheme	MDM_ DEng	100.00	Sekgosesa Ground water Development Scheme	Excavation,Compaction,Laying of pipes,installation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	50.00	0.00				1.00	0.00	8 500 000.00
	C W P _	Upgrading of Water Reticulation in GLM	MDM_ DEng	100.00	Upgrading of Water Reticulation in GLM	Excavation,Compaction,Laying of pipes,instalatio	50.00	0.00				1.00	0.00	9 000 000.00

Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	1 1					n on valves and chambers,,erf connection ,installation of stand pipes,Backfillin g,testing.								
	C W P - 1 2	Water Reticulatio n & Upgrading in BPM	MDM_ DEng	100.00	Water Reticulation & Upgrading in BPM	Site Establishment, Excavation and Bedding	45.00	0.00				1.00	0.00	60 119 152.29
	C W P - 1 3	Jopie- Mawa Block 12 - Ramotshin yadi Bulk Line and Reticulatio n	MDM_ DEng	100.00	Jopie-Mawa Block 12 - Ramotshinya di Bulk Line and Reticulation	Excavation,Co mpaction,Layi ng of pipes,installati on on valves and chambers,,erf connection ,installation of stand pipes,Backfillin g,testing.	50.00	0.00				1.00	0.00	41 229 578.11
	C W	Constructio nLephepan	MDM_ DEng	100.00	Construction Lephepane	Excavation,Co mpaction,Layi	48.00	0.00				1.00	0.00	10 000 000.00

Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	P - 1 4	e Bulk Water Supply			Bulk Water Supply	ng of pipes,instalatio n on valves and chambers,Drilli ng and Equipping of Boreholes,con struction of pump houses,Electrif ication of Boreholes,inst allation of stand pipes,Backfillin g,testing.								
	C W P - 1 5	Developme nt of Mopani Rural Sanitationn	MDM_ DEng	100.00	Developmen t of Mopani Rural Sanitationn	Beneficiary identification and procurement of materials. Pit digging, Pit lining	100.00	0.00				1.00	0.00	8 777 334.00
	C W P -	Upgrading of Lenyenye Sewage	MDM_ DEng	100.00	Upgrading of Lenyenye Sewage	Preliminary and General; Site Clearance,	45.00	0.00				1.00	0.00	5 822 990.00

Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
	1 6					Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes								
	C W P - 1 7	Rehabilitati on of Lulekani Sewage work	MDM_ DEng	100.00	Rehabilitatio n of Lulekani Sewage work	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	45.00	0.00				1.00	0.00	2 000 000.00
	C W P - 1 8	Rehabilitati on of Namakgale sewage work	MDM_ DEng	100.00	Rehabilitatio n of Namakgale sewage work	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks -	45.00	0.00				1.00	0.00	4 500 000.00

Mopani District Municipality  
First quarter Performance Report 2015-2016

Hierarchy	I D	Projects	Owner	Annual Target	Instruction	Sep 15								
						Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
						Ponds, Bedding - Pipes, Sewers Pipes								
	C W P - 2 0	Mopani office building	MDM_ DEng	100.00	Mopani office building	Construction_( remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works)	55.00	0.00				1.00	0.00	2 000 000.00

# Mopani District Municipality

## First quarter Performance Report 2015-2016

### 3. Challenges and Recommendations

The following potential risks were identified through the Performance Management System at the end of the first quarter. These could have a negative impact on the achievement of targets as set out for the 2015/2016 financial year. Action is to be taken to mitigate these risks.

- ▶ The municipality did not receive an unqualified Audit Report in that the review of the Audit Opinion for 13/14 resulted in an adverse opinion the institution is still awaiting the audit opinion for 14/15 fy.
- ▶ Most indicators were not captured and this poses a performance risk .

### 4. Progress on Annual Report 14/15

The following overall challenges were applicable at the first quarter of the 2014/2015 financial year. Progress during 2015/2016 is as follows:

14/15 Challenges	15/16 Progress
▶ Performance Reviews cascading of the employee performance management for officials other than directors have not taken place and will take place during the next financial year.	▶ Performance Reviews cascading of the employee performance management for officials other than directors have not taken place yet
▶ Only 84% (249 384 out of 296 320 ) of households have access to basic water	▶ 0% of households have access to basic water
▶ Only 89%(264 456 out of 296 320 ) of household have access to basic sanitation	▶ 0% of households have access to basic sanitation
▶ 93% of households has access to electricity (278 122 out of 296320) projects are at design and execution stage	▶ 0% of households has access to electricity (0 out of 296320) projects are at design and execution stage.
▶ Only 75% (6/8) of section 56 positions have been filled and interviews were conducted for the other two	▶ 100% (8/8) section 54 and 56 appointment have been made
▶ Blue drop rating is higher than previous year at 93%. ▶	▶ Still awaiting results
▶ Green drop rating has regressed than the previous year at 36.85%.	▶ Still awaiting results
▶ Audit report resulted in an adverse due to Issues of water related transactions, asset management and compliance with legislation.	▶ The Audit is still going on

# Mopani District Municipality First quarter Performance Report 2015-2016

14/15 Challenges	15/16 Progress
▶ Only 84%(249 384 out of 296320)of households have access to basic water	▶ 0%(0 out of 296320) of households have access to basic water
▶ 100% (13/13) bids/ tenders were awarded within 60 days of closure of tender advert.	▶ 0% bids/ tenders were awarded within 60 days of closure of tender advert.

## 5. Approval

\_\_\_\_\_  
Mr N.A Ngoepe  
Acting Municipal Manager

\_\_\_\_\_  
Date:

\_\_\_\_\_  
Ms N. Rakgoale  
Executive Mayor

\_\_\_\_\_  
Date:

## 6. Annexures

Annexure A contains the Performance of the Infrastructure Projects.

## 7. Limitations of Evaluation

1. The analysis contained in this report was based on information received until September 2015. Where no information was supplied, a **1.00** score was attached.
2. The automated system designed for Mopani District Municipality's Performance Management System requirements was used to capture and calculate scores. Any errors made in terms of incorrect data, formats or capturing into incorrect fields will have a direct impact on the final scores.
3. All budget related data must be verified against the Municipal Financial System. Values input into the Performance Management System should be cumulative expenditure figures to give a true reflection of the actual performance.